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## **New Chairman – Chris Thompson**



- Ex-Chairman and CEO of Gold Fields Ltd.
- As such was instrumental in acquiring and developing Tarkwa and Damang Mines in Ghana
- → Committing 3 years to Golden Star, 3 days per week
- Not taking cash compensation have a stock option and SARS arrangement
- See my role as a "change agent"

#### **Overview**



- → 301,120 ounces of gold sold in 2011 expecting 350,000 to 370,000 ounces in 2012
- → 100% unhedged full exposure to a rising gold price
- Reserves of 4.1 million oz (Dec 31, 2011)
- M&I Resources add a further 2.9 million oz
- More than 2.7 million oz gold sold since 1999
- Liquidity and Balance Sheet:
  - Market cap ~\$550M
  - 259M shares outstanding, 2.8M shares/day traded
  - \$103.6M in cash and cash equivalents
  - \$31.5M credit facility, completely undrawn
  - \$22.2M capacity under equipment financing facility
  - \$125M debenture matures in November 2012

## **State of the Company**



- → 2012 is a critical year for Golden Star
- \$125M debenture due November 2012
- Previous performance issues
- Credibility with investors
- Rising costs
- Ghana Issues
- Bulk of reserves/resources are refractory
- Plant and equipment aging; some plant design flaws
- → These are a recipe for high costs
- → To be successful, we need:
  - New Equipment
  - Refurbishment of plant
  - Tight management
- This will lead to fuller valuation of the assets

## **Reinvention Strategy**



- Board changes
- Management changes
- → Renewed Planning and Execution Focus
- Fundamental Culture Change
- Invest in cost reduction
- Revised incentives

## 2012 Operations Outlook (1)



- → Operational transformation started in Q2 of 2011:
- Substantial additional waste mined to return pits to design
- Disciplined pit management and mine planning implemented
- Pit water management for effective wet weather mining
- Disciplined ore blending mandated to optimize metallurgical recovery
- → Now in position to effect longer term gains

# 2012 Operations Outlook (2)



#### Reduced stripping ratio at Bogoso

- Have returned the pits to design
- Lower total mining costs will result

### New mining fleet has arrived (early)

Unit mining costs will be lower going forward

#### Stockpiles healthy at both mines

- Gives flexibility for ore blending
- Insulates milling operations from ore supply issues in the rainy season

#### Life of mine planning

- Critical re-evaluation of all planned pits
- Re-scheduling of priority projects ongoing
- Review of Beusichem underground potential

## 2012 Operations Outlook (3)



#### Grid power interruptions excessively expensive

 Leads to sanding of reactors, mechanical failures, lower oxidation efficiency and production losses

### Stand-by power facility now operated by Golden Star

- Designed for up to 20MW of power to BSPP
- Required to keep key elements of the BIOX section running during power outages

### **→** Refurbishment of BSPP in progress

- Strengthen structural steel
- Replace reactor gearboxes
- Upgrade maintenance facilities

## **2012 Operations Outlook (4)**



- Planned maintenance function improving at both mines
  - Condition monitoring
  - Management changes
- Upgrade of the Wassa plant CIL section in progress
  - Improved agitation to accommodate all ore types
  - Expect completion in June 2012

## **2012 Operations Outlook (5)**



### Supply chain management improvements

- Contract price reductions tyres, cyanide, lime, steel balls
- Total spares inventory reduction
- Logistics improvements

#### Cost cutting initiatives

- Corporate G&A reductions of over \$6M in 2012
- Recent 160 person layoff at Wassa
- Minesite G&A reductions ongoing

#### New attitudes and behaviours

# **Key New Developments Bogoso Oxide Plant**



#### **→** Bogoso Oxide Plant re-start in January 2012

- Ore from Pampe
- Batched with tailings from Bogoso
- Throughput ahead of schedule
- Recovery as expected
- 50k to 70k low cost ounces per year



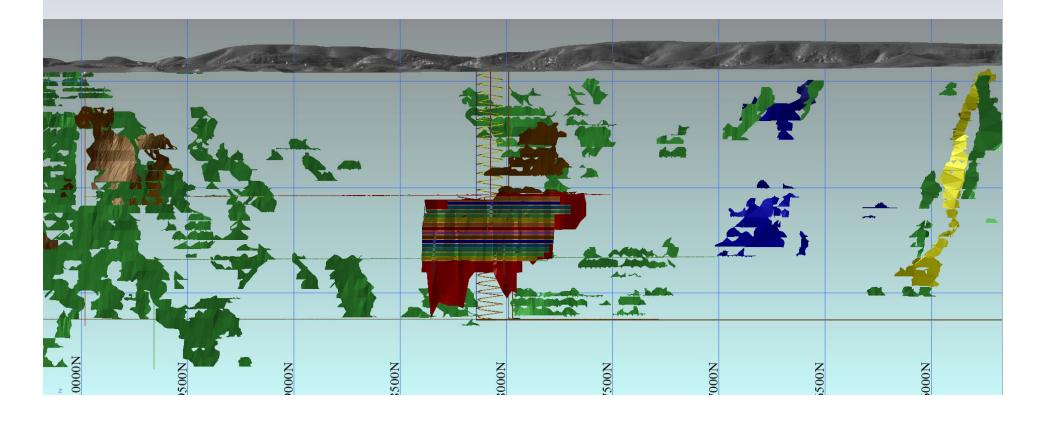


# **Key New Developments – Prestea Underground**



#### Prestea Underground PFS close to completion

- Indicated resources: 1.6Mt @ 12.6g/t for 650,000 ounces
- Inferred resources: 5.2Mt @ 7.3g/t for 1.2M ounces
- Plan to go to full feasibility study later in 2012
- Continue exploration of the larger Prestea orebody

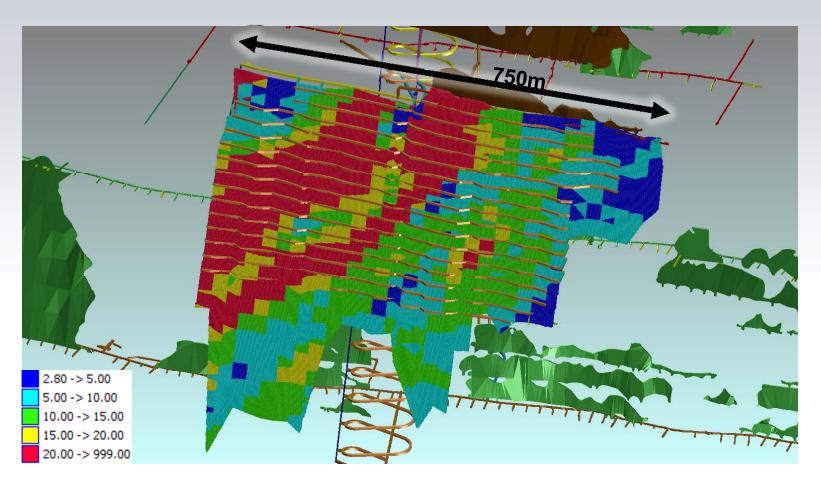


# **Key New Developments - West Reef**



#### Mining Concept:

- To initially mine the West Reef deposit
- Mechanized mining with waste backfill
- Decline to 30 level and raisebored shaft

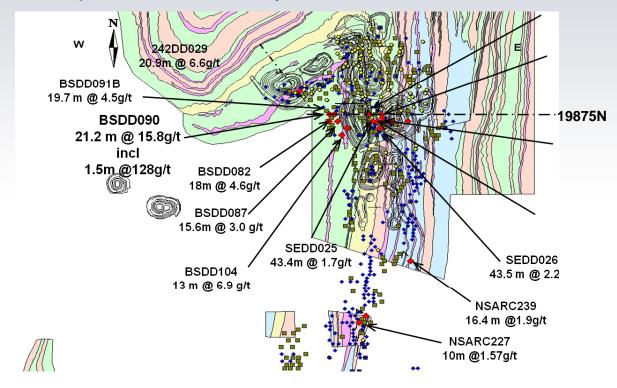


## **Key New Developments – Wassa Pits**



#### Wassa Exploration and Expansion Potential

- Growing understanding of geology and ore controls
- Recent drilling between and below Wassa pits has identified significant intercepts
- Further positive drilling results may suggest a "super pit" scenario
- Potential to expand Wassa mill by 50% or more



## **Summary**



- Golden Star has an exciting year ahead:
- We have embarked on a 3 year program to reinvent the company
- Restore investor confidence and return to normal market multiples
- Plan to increase production and lower costs at Bogoso
- → Expect to expand reserves and resources at Wassa
- → Commission the Bogoso tailings retreatment project
- Advance the re-development of Prestea Underground

### **Need More Information?**



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TSX: GSC

GSE: GSR

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